

Minutes #29

(Adopted March 28, 2023)

Seattle Children's Standing Advisory Committee (SAC)

Tuesday, March 29, 2022

6:00 – 8:00 PM

Remote Meeting via WebEx – This meeting has been recorded. Video record is available on request.

In-person attendance is currently prohibited. Meeting participation is limited to access by telephone conference line and WebEx.

Members and Alternates Present:

Janice Camp	Wendy Paul	Karen Wolf	Pam Renna
John Ellis	Adam Vraves	Trafford Good	Mitchell Hymowitz (alt)
Sung Yang	Jennifer Dolan-Waldman	Ken Sparks	Jennifer Kelty (alt)

(alt) = alternate

Staff Present:

Jamie Cheney	Seattle Children's
Vickie Cleator	Seattle Children's
Mandy Hansen	Seattle Children's
Edna Shim	Seattle Children's
Russ Williams	Seattle Children's
Tobin Thompson	ZGF
Sara Belz	Seattle Department of Neighborhoods (DON)
Patty Camacho	Seattle Department of Neighborhoods (DON)
Nelson Pesigan	Seattle Department of Neighborhoods (DON)
Bruce Rips	Seattle Department of Construction and Inspections (SDCI)

1. Welcome & Introductions:

- Wendy Paul opened the meeting.

2. Housekeeping

- The meeting minutes from the January 25, 2022, meeting was approved and adopted.

3. 2021 MIMP Annual Report

- The presentation can be found [here](#).
- Vickie Cleator: 2021 MIMP Highlights:
 - SDCI and SDOT reviewed the Annual Report and concluded that the report to be thorough in reporting the status on all relevant development and transportation related programs and activities.
 - 0 new square feet constructed in 2020.
 - Forest B construction was completed, estimated opening in Spring/Summer 2022 (328,917 sq. ft. committed in MIMP Phase 2).

- Continue to invest and design programs to meet Commute Trip Reduction (CTR) goal of 30% drive alone rate by 2030.
- Withdrew the MUP (Master Use Permit) for Phase 3 (Project Copper).
- Jamie Cheney: Transportation Management Plan Highlights:
 - Historical Drive Alone Rates at the Hospital in 1995 was at 73%
 - At the 2019 survey, drive alone rate was at 33.2%. The goal by 2030 is 30%. There was no survey conducted in 2021, the CTR survey is in the fall 2022.
 - In 2021, Children's implemented SC@work which formalized teleworking.
 - Pre COVID-10, ~500 employees worked remote each day.
 - Today, ~2,350 employees are enrolled in in SC@work and work remotely at least 3 days/week, with two days onsite.
 - Approximately 1,500 employees based in NE Seattle were relocated to downtown Seattle offices. A higher proportion of staff are based at the hospital are clinical.
 - Implemented transportation benefit changes in 2021.
 - Employees that do not drive alone to work are offered with a \$3 commute bonus.
 - Teleworkers are no longer eligible for a commute bonus.
 - Metro Transit North Link Restructure
 - New Routes 31/32 improved transit to Hospital started in Oct. 2021
 - Link Light Rail Extensions
 - Brooklyn Station in U District, Roosevelt Station, Northgate Station opened in Oct. 2021.
 - East Link opens 10 new stations in 2023; Lynnwood Link opens four new stations in 2024.
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- Russ Williams: Growth Update Highlights:
 - MIMP Approved square footage in 2010.
 - Major Elements envisioned.
 - Two Inpatient Bed Towers
 - Acute Care Expansion
 - Clinical/Surgical Expansion
 - Administrative Expansion
 - Parking
 - To meet the most pressing patient needs, Seattle Children's puts projects forward one at a time through the MUP (Master Use Permit) process with the city.
 - Over forty-five regional and outreach clinics, over sixty pediatric specialties. Seattle Children's serves the largest geographic service area of any children's hospital in the country: Washington, Alaska, Montana, and Idaho (WAMI).
 - Growth Priorities:
 - Inpatient Beds
 - Surgical Capacity
 - Opportunities of Growth
 - Modernization of facilities to support modern technologies and new models of care.
 - Buildings and Infrastructure replacements.
 - Prioritizing highest patient needs in building projects.
 - Building Projects:
 - Under Construction:
 - Community Health: Odessa Brown Children's Clinic Othello

- Acute Care: Building Care
 - Opening in Spring/Summer 2022; permanent helipad will open around the same time.
 - Outpatient Mental Health Care: Project Luna – opening in 2022 (outside MIMP boundaries)
 - Under consideration:
 - Inpatient Beds: Forest C – MUP process to begin this fall.
 - Surgical Capacity Expansion: Project Copper – MUP withdrawn.
 - Next Steps:
 - Review Forest C plans
 - Forest B (Building Care) Opening in Spring 2022
 - Committee updates on any other future development plans within the MIMP as the plans are confirmed.
- Vickie Cleator met with Colleen McAleer on behalf of the Laurelhurst Community Club in response to the comment at the last meeting regarding the directional signage near the campus, and an agreeable solution was identified.
- Janice Camp: What days of the week to employees come in the campus.
- Vickie Cleator: There was no prescribed days of the week. Seattle Children’s is learning that employees do not want to come back into the office unless they absolutely must.
- Janice Camp: Is there still a shuttle from Children’s to the light rail station for employees.
- Jamie Cheney: There is a shuttle that connects with Link light rail at Husky Stadium. The shuttle has been in existence since 2016. There is another shuttle as of October that connects the Link light rail to the U district.
- Janice Camp: Has Children’s worked with SDOT to fix the reader board by the University Village that provides information about when the bridge is up or down.
- Jamie Cheney: Will reach out to SDOT about the issue and encourage the Committee to reach out to SDOT as well.
- Jennifer Dolan-Waldman: Does Forest C meets Seattle Children’s need for additional surgical space.
- Russ Williams: Looking at several options including off-campus and what can Children’s move off campus. Looking at whether Forest C would meet that or are there other existing space on campus. There is no determination and will share with the Committee about the desired path moving forward.
- Jennifer Dolan-Waldman: Are we going to see Project Copper again.
- Russ Williams: Seattle Children’s is not considering it at all currently.
- Jennifer Dolan-Waldman: A request to have the presentation be numbered for easy reference.
- Sung Yang: How many of the 2,350 employees enrolled in SC@work program at the Laurelhurst main campus compared to the overall worker population in the hospital.
- Vickie Cleator/Russ Williams. Will have to get back and report back to get a more accurate number. The philosophy was to move employees off the main campus that could do their work from somewhere else other than the main hospital campus.
- Trafford Good: There was a discussion at the last meeting about the overall general traffic movement along 40th and the preference to convey to the public that it is not a primary point of entry for emergency. Would like to understand that Seattle Children’s have invested in understanding the traffic flow along SandPoint Way. There was a discussion about the transportation plan and how often it gets updated. Has the plan been updated.
- Jamie Cheney: There is a MIMP (Master Institutions Master Plan) which is a 20-year plan.
- Trafford Good: How does the MIMP track the increase of patients on campus as it continues to grow and maintain its confidence regarding traffic flow around the campus and the neighborhood if the MIMP only gets updated every 20 years.

- Mandy Hansen: The Transportation Management Plan was developed along the Master Plan that coincides with the total square feet were allowed to build and how many patients will arrive with that given square feet. Every time there is another phase to build, an update on the EIS (Environmental Impact Study) along with the traffic studies are submitted to the City for review.
- Trafford Good: Is there a Transportation Plan that is available for viewing to review.
- Nelson Pesigan: Will provide a link of the plan at the DON/Seattle Children's website.
- Janice Camp: Will the hybrid work plan change once you populate Forest B and Forest C.
- Russ Williams: The employees that will be at Forest B and Forest C does not accommodate any hybrid work. There will be a modest increase in the number of clinical staff that will be working daily at these buildings, but many of it will be support that the hospital is already doing.
- Jennifer Dolan-Waldman: A request to look at the calculation on the maximum square footage allowed in each of the building allotment for more clarity and consistency.

4. Public Comments

(Note: The comments shown below are summaries of statements provided. They are not transcriptions and have been shortened and edited to include the major points raised. Full comments are retained in a video recording)

- Colleen McAleer: FCC Committee has been able to work with Seattle Children's on signage to clarify the main entrances and divert traffic away from 40th Ave. It will be good to revisit the transportation measurements regarding projected versus what is presently happening especially with the addition of remote work. Encouraged staff employees to work on campus on Mondays and Fridays because the mid-weekdays are particularly challenging along the major streets/highways. Also, a concern that came out regarding Wendy as the chairperson of the Committee knowing that Wendy is an employer of Seattle Children's.
- David Yuan: There were so many inconsistencies between the 2020 and 2021 Annual Report, specifically with Condition 15 of the MIMP which Seattle Children's was out of compliance. Suggested that the City, SDCI and Seattle Children's addressed these inconsistencies.
- Grace Yuan: Encouraged the Committee to discuss Wendy Paul's role as the chairperson of this Committee. Make sure that this meeting is open and accessible to the public. I have had challenges logging in to the meeting and accessing the agenda. Concerned that other members of the public could not log in to the meeting because the log in information is not working.

5. Committee Deliberation

(Note: The comments shown below are summaries of statements provided. They are not transcriptions and have been shortened and edited to include the major points raised. Full comments are retained in a video recording file)

- Adam Vraves: Echo the concerns and comments from the public regarding Wendy as the Committee's chairperson. Appreciate Wendy stepping up to be chair at the last meeting. Want to clarify what the process is and looks like there are members of the Committee who lives near the community is willing to take on the chair role.
- Wendy Paul: Been a member of this Committee since its inception in 2007. There were other members who were there since 2007.
- Sara Belz, Community Assets Division Director, overseeing the Major Institutions and Schools Program: There was a chairperson election at the last meeting and the Committee voted Wendy to be the next chairperson. The Director of the City's Ethics and Election Commission office informed us that there is no conflict of interest having Wendy as a non-management

representative from Seattle Children's perform her role as the Committee's chairperson if any documents or correspondence that comes out from this Committee that Wendy discloses that she is an employee of Seattle Children's. The only grounds for removal of a committee officer is if there is a pattern of disruptive and disrespectful behavior or lack of attendance during meetings.

- Karen Wolf: Lived in the Bryant neighborhood about 23 blocks from the hospital. Received emails from members of the Laurelhurst community about being a committee chair and not living nearby the hospital but I did perform well as a chairperson of the Committee during that time. The role of the chairperson is to maintain a balance collaboration between the committee, community, and the hospital. Wendy stepped to this role when no one else did.
- Pam Renna: Very much concerned that there was an email deliberation among the members about this issue and encourage and asked members to avoid having this deliberation via email.
- Janice Camp: Had people in my neighborhood asked me to consider the chairperson role back in January but have had personal things happening at that time.
- Jennifer Dolan-Waldman: Indicated my willingness to step up as the Committee's chairperson but did not do so at the January meeting because of other commitments. I thought that there was a reluctance from Wendy at the last meeting when she decided to step in as the chairperson. If Wendy is content to move forward as the chairperson, the Committee can move ahead.
- Wendy Paul: Took this role because I was nominated at the last meeting and was voted upon. I believe I can represent and balance both the community and Seattle Children's interest as my track record shows during my time as a committee member since 2007.
- Sung Yang: Understood the concerns of some committee members regarding the optics. I am comfortable having Wendy as the chairperson of the Committee.
- Nelson Pesigan: Will schedule the next meeting for this Committee to be the 4th Tuesdays of the month. This hold meeting date can be cancelled or postponed unless otherwise noted.
- Vickie Cleator: Will notify the Committee if there are any upcoming updates about the projects and will schedule a meeting.

6. Adjournment/Scheduling of Next Meeting:

- No further business being before the Committee, the meeting was adjourned at 7:58 pm.