

Seattle Center

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<http://www.seattlecenter.com/>

Department Overview

Seattle Center is home to cultural and educational organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose purpose is to create exceptional events, experiences, and environments that delight and inspire the human spirit and build a stronger community.

The history of Seattle Center dates back to a time well before it existed as a City department in its current form. Prior to the 1850s, the land on which Seattle Center sits was a part of a Native American trail which was later homesteaded by the David Denny family and eventually donated to the City of Seattle. In 1927, the new Civic Auditorium, now Marion Oliver McCaw Hall, and Arena were constructed with funding from a levy and a contribution from a local business owner. In 1939, a large military Armory was constructed. In 1948, the Memorial Stadium was built and the Memorial Wall was added in 1952. Finally, in 1962, the community pulled together these facilities and added new structures to host the Seattle World's Fair/Century 21 Exposition. At the conclusion of the fair, the City took ownership of most of the remaining facilities and campus grounds to create Seattle Center. Since its creation in 1963, Seattle Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These tenants play a critical role in the arts and cultural landscape of the region.

Seattle Center is undergoing major changes with the renovation of the Arena, which began in 2019. Following an RFP process, the City selected Oak View Group (OVG)/Seattle Arena Company (ArenaCo) to renovate the Arena using private funding. When the building reopens in 2021, ArenaCo will operate the building. The new building will be capable of hosting both NHL hockey and NBA basketball, and will continue to house the WNBA's Seattle Storm as well as a variety of concerts, family shows, and other events.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to non-profit organizations, sponsorships, food sales, and monorail fares.

Due to the size and importance of commercial revenues, Seattle Center confronts many of the same market factors that other businesses do. Changing consumer preferences, fluctuating demand, and the many options customers have in terms of discretionary spending all influence the financial performance of Seattle Center. Seattle Center's situation is also unique in that it must meet the simultaneous financial challenges of competition with other facilities that host events; the presence on campus of long-term, non-profit tenants; and the need to balance its public and private event offerings.

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Budget Snapshot

	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Department Support				
General Fund Support	12,669,276	13,028,639	13,006,221	14,543,754
Other Funding - Operating	29,062,863	22,693,125	22,343,488	24,139,709
Total Operations	41,732,139	35,721,763	35,349,708	38,683,463
Capital Support				
General Fund Support	1,143,534	-	-	-
Other Funding - Capital	4,539,579	13,429,000	11,059,000	11,585,105
Total Capital	5,683,113	13,429,000	11,059,000	11,585,105
Total Appropriations	47,415,252	49,150,763	46,408,708	50,268,568

Full-Time Equivalents Total* 242.73 228.73 227.73 225.23

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Overview

Seattle Center is in the midst of one of the largest transformations to touch the campus since the 1962 Seattle World's Fair. In late 2018, the City signed an agreement with Seattle Arena Company (ArenaCo) based on the City's 2017 Memorandum of Understanding (MOU) with Oak View Group (OVG) to invest over \$600 million of private resources to redevelop Seattle Center's largest venue, KeyArena, into a state-of-the-art, world-class sports and entertainment facility capable of hosting a range of events from touring concerts to NBA/WNBA basketball and NHL hockey. The Arena is now closed for redevelopment until 2021. When the Arena reopens, Seattle Center will no longer operate the revitalized venue.

The redevelopment and shift in management of KeyArena fundamentally changes Seattle Center's operating model. While the Arena is closed, Seattle Center is operating at a deficit. As part of the 2019 Adopted Budget, Council passed legislation authorizing Seattle Center to draw on a temporary interfund loan. Per the lease agreement with ArenaCo, when the Arena reopens, ArenaCo will make annual rent payments to the City. Seattle Center will receive a share of any increased revenue associated with sponsorships and parking receipts. These future revenue streams will help to repay the loan.

To protect the City's interests during Arena construction, proper monitoring of project finances is necessary. The 2020 Proposed Budget adds resources to engage a consultant with the expertise to ensure that ArenaCo maintains appropriate balances in equity accounts and/or letters of credit as construction proceeds.

All funding for Arena operations was removed in the 2019 Adopted Budget. In 2019, remaining KeyArena staff were moved into Seattle Center vacancies with different campus work responsibilities. Continuing the transition plan's 2019 staff reductions, five vacant positions will be eliminated in 2020.

Safety concerns have increased around the Seattle Center campus along with the rapid growth occurring in the surrounding neighborhood. Along with increased foot traffic during evening and nighttime hours, incidents requiring the involvement of Seattle Center security officers have grown in frequency. The 2020 Proposed Budget adds security staffing so that swing and graveyard shift security staff can patrol the 74-acre campus in teams.

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While the Arena is being redeveloped, Seattle Center is maintaining robust programming in its other facilities. These include concerts and festivals held on campus grounds, as well as events at McCaw Hall hosted by its resident tenants, the Seattle Opera and the Pacific Northwest Ballet, and other groups. In 2019, the department increased parking rates and facility rental fee ranges at several campus venues to better reflect market rates and maximize commercial revenues when possible. Facilities affected include McCaw Hall, the Armory Loft, the Exhibition Hall, and Fisher Pavilion.

Seattle Center's Capital Improvement Program (CIP) includes several major investments to address deferred maintenance needs across the campus. In addition to the continuation of critical asset preservation work, major planned outlays include International Fountain and Dupen Fountain renovations; maintenance, seismic upgrades, and elevator renovations in Mercer Garage; relocating Seattle Center's skatepark; and replacing the Cornish Playhouse roof. See Seattle Center's 2020-2025 Proposed CIP Overview for more information on capital projects.

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Incremental Budget Changes

Seattle Center

	2020 Budget	FTE
Total 2020 Endorsed Budget	46,408,708	227.73
Baseline		
2020 Coalition and Non-Rep Annual Wage Increase Base Budget	2,147,640	-
2020 State Paid Family Medical Leave Increase Base Budget	35,244	-
Citywide Adjustments for Standard Cost Changes	366,825	-
Proposed Operating		
Arena Construction Financial Oversight	600,000	-
Overnight Safety Initiative	184,045	2.00
Proposed Capital		
Municipal Energy Efficiency Projects - Seattle Center	526,105	-
Proposed Technical		
Budget Realignment	-	-
Elimination of Vacant Positions	-	(4.50)
Total Incremental Changes	\$3,859,859	(2.50)
Total 2020 Proposed Budget	\$50,268,568	225.23

Description of Incremental Budget Changes

Baseline

2020 Coalition and Non-Rep Annual Wage Increase Base Budget

Expenditures \$2,147,640

This centrally administered change adjusts appropriations to reflect the Annual Wage Increase, as outlined in the tentative agreement between the City and the Coalition of Unions, for personnel costs included in this department's baseline budget. This includes increases to salary, FICA, Medicare, retirement, overtime and temporary labor.

2020 State Paid Family Medical Leave Increase Base Budget

Expenditures \$35,244

Starting in January 2020, Washington State will offer paid family and medical leave benefits to all workers in the State of Washington, including City of Seattle employees. In 2020, the tentative agreement with the Coalition of Unions moves a portion of the cost responsibility to the employee in 2020, with the City paying the remainder. This item increases appropriations to account for the City's obligation for all employees.

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Citywide Adjustments for Standard Cost Changes

Expenditures \$366,825

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including the Department of Finance & Administrative Services rates, Information Technology rates and Human Resources rates, health care, retirement and industrial insurance charges for the department. This adjustment also includes a transfer of resources from the department to the Human Resources Investigations Unit (HRIU) as part of the City's efforts to improve investigative processes and practices across the City departments. While the internal service rates are final for 2020, some of the other adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Operating

Arena Construction Financial Oversight

Expenditures \$600,000

This item adds one-time funding to engage a consultant with expertise in construction finances. The City needs continued monitoring and financial due diligence during construction of the new Arena to ensure that ArenaCo is maintaining the proper balances in equity accounts created to protect the City's interest in successful completion of the project. This work requires specialized expertise that City staff do not possess. An independent, third party would review ArenaCo's updates on project budget and material change orders, and have access to construction records to provide the City with advance notice of potential major delays or cost overruns.

Overnight Safety Initiative

Expenditures \$184,045
Position Allocation 2.00

These Security Officer positions will augment Seattle Center's graveyard and swing shifts where staffing levels are currently lower than at other parts of the day. Along with rapid growth of the surrounding neighborhood, Center has seen an increase in the number of incidents requiring involvement of its security officers. This increase will allow for officers on those shifts to patrol in teams.

Proposed Capital

Municipal Energy Efficiency Projects - Seattle Center

Expenditures \$526,105

This change transfers the Municipal Energy Efficiency Program (MEEP) funding to Seattle Center for 2020. Previously, this funding was budgeted centrally in the Department of Finance and Administrative Services. MEEP is managed by the Office of Sustainability and Environment in support of the City's goal to reduce building energy use. In 2020, Seattle Center will use these funds for LED retrofitting at the 5th Avenue N Garage and Seattle Repertory Theatre, and HVAC upgrades at the Armory.

Proposed Technical

Budget Realignment

Expenditures -

This technical change shifts \$1,313,304 in budget authority from the Leadership and Administration BSL to the Campus Grounds Budget Program in the Campus BSL. This is a more accurate representation of where those funds are actually spent.

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Elimination of Vacant Positions

Expenditures	-
Position Allocation	(4.50)

This technical change eliminates five vacant positions. These positions were identified and unfunded in the staffing transition plan for the 2019 Adopted Budget. They were not eliminated at that time to allow for attrition to address staffing reductions rather than laying off staff. Since that time, these positions have been vacated and Seattle Center is eliminating the position authority.

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Expenditure Overview

Appropriations	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
CEN - BC-SC-BWT - Bagley Wright Trust Fund				
15010 - Bagley Wright Theatre Fund	372,696	-	-	-
Total for BSL: BC-SC-BWT	372,696	-	-	-
CEN - BC-SC-S0303 - McCaw Hall Capital Reserve				
34070 - McCaw Hall Capital Reserve	409,787	634,000	614,000	614,000
Total for BSL: BC-SC-S0303	409,787	634,000	614,000	614,000
CEN - BC-SC-S03P01 - Building and Campus Improvements				
00100 - General Fund	1,143,534	-	-	-
00164 - Unrestricted Cumulative Reserve Fund	63,997	130,000	130,000	130,000
11410 - Seattle Center Fund	41,819	258,000	-	-
11420 - Seattle Center KeyArena Fund	178,891	-	-	-
30010 - REET I Capital Fund	2,009,078	11,152,000	9,060,000	9,586,105
34060 - Seattle Center Capital Reserve	250,148	-	-	-
35500 - 2011 Multipurpose LTGO Bond Fund	5,367	-	-	-
Total for BSL: BC-SC-S03P01	3,692,833	11,540,000	9,190,000	9,716,105
CEN - BC-SC-S03P04 - KeyArena CIP				
30010 - REET I Capital Fund	324,902	-	-	-
Total for BSL: BC-SC-S03P04	324,902	-	-	-
CEN - BC-SC-S9403 - Monorail Rehabilitation				
00164 - Unrestricted Cumulative Reserve Fund	882,896	-	-	-
11410 - Seattle Center Fund	-	1,255,000	1,255,000	1,255,000
Total for BSL: BC-SC-S9403	882,896	1,255,000	1,255,000	1,255,000
CEN - BO-SC-60000 - Campus				
00100 - General Fund	10,454,528	7,112,308	7,131,183	8,617,090
11410 - Seattle Center Fund	14,538,140	12,455,459	12,596,507	14,727,286
11420 - Seattle Center KeyArena Fund	250,000	-	-	-
Total for BSL: BO-SC-60000	25,242,668	19,567,767	19,727,690	23,344,376
CEN - BO-SC-65000 - McCaw Hall				
00100 - General Fund	1,241,233	676,430	676,706	676,706
11410 - Seattle Center Fund	613,573	3,686	3,651	2,343
11430 - Seattle Center McCaw Hall Fund	4,802,011	4,777,419	4,653,760	4,974,967

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30010 - REET I Capital Fund	281,000	290,000	299,000	299,000
Total for BSL: BO-SC-65000	6,937,817	5,747,536	5,633,118	5,953,016
 CEN - BO-SC-66000 - KeyArena				
00100 - General Fund	947,576	-	-	-
11410 - Seattle Center Fund	1,026,573	-	-	-
11420 - Seattle Center KeyArena Fund	7,427,503	-	-	-
Total for BSL: BO-SC-66000	9,401,653	-	-	-
 CEN - BO-SC-69000 - Leadership and Administration				
00100 - General Fund	25,939	5,239,901	5,198,332	5,249,958
11410 - Seattle Center Fund	124,061	5,166,560	4,790,569	4,136,113
Total for BSL: BO-SC-69000	150,000	10,406,461	9,988,901	9,386,070
Department Total	47,415,252	49,150,763	46,408,708	50,268,568
Department Full-Time Equivalents Total*	242.73	228.73	227.73	225.23

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Budget Summary by Fund Seattle Center

	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
00100 - General Fund	13,812,810	13,028,639	13,006,221	14,543,754
00164 - Unrestricted Cumulative Reserve Fund	946,892	130,000	130,000	130,000
11410 - Seattle Center Fund	16,344,167	19,138,705	18,645,727	20,120,743
11420 - Seattle Center KeyArena Fund	7,856,394	-	-	-
11430 - Seattle Center McCaw Hall Fund	4,802,011	4,777,419	4,653,760	4,974,967
15010 - Bagley Wright Theatre Fund	372,696	-	-	-
30010 - REET I Capital Fund	2,614,980	11,442,000	9,359,000	9,885,105
34060 - Seattle Center Capital Reserve	250,148	-	-	-
34070 - McCaw Hall Capital Reserve	409,787	634,000	614,000	614,000
35500 - 2011 Multipurpose LTGO Bond Fund	5,367	-	-	-
Budget Totals for CEN	47,415,252	49,150,763	46,408,708	50,268,568

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Revenue Overview

2020 Estimated Revenues

Account Code	Account Name	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
341190	Personnel Service Fees	875,950	1,438,996	1,339,996	1,339,996
341300	Administrative Fees & Charges	9,890	5,000	5,000	5,000
360290	Parking Fees	6,299,852	5,786,461	5,838,913	5,838,913
360300	St Space Facilities Rentals	2,028,270	1,697,328	1,769,882	1,769,882
360310	Lt Space/Facilities Leases	3,614,204	3,480,854	3,556,517	3,556,517
360340	Concession Proceeds	2,147,663	2,163,973	2,182,074	1,412,294
360350	Other Rents & Use Charges	52,690	40,000	40,000	40,000
360360	Sponsorship And Royalties	610,913	580,000	680,000	680,000
374030	Capital Contr-Fed Dir Grants	-	1,004,000	1,004,000	1,004,000
379020	Capital Contributions	-	251,000	251,000	251,000
397200	Interfund Revenue	-	-	-	4,223,140
399999	End of Revenue Range	-	-	1,767,993	-
Total Revenues for: 11410 - Seattle Center Fund		15,639,432	16,447,612	18,435,375	20,120,742
400000	Use of/Contribution to Fund Balance	704,735	2,691,093	210,352	-
Total Resources for:11410 - Seattle Center Fund		16,344,167	19,138,705	18,645,727	20,120,742
341090	Sales Of Merchandise	(831,897)	-	-	-
341190	Personnel Service Fees	2,554,227	-	-	-
360300	St Space Facilities Rentals	1,989,215	-	-	-
360340	Concession Proceeds	2,857,114	-	-	-
Total Revenues for: 11420 - Seattle Center KeyArena Fund		6,568,659	-	-	-
400000	Use of/Contribution to Fund Balance	1,287,735	-	-	-
Total Resources for:11420 - Seattle Center KeyArena Fund		7,856,394	-	-	-
341190	Personnel Service Fees	2,084,717	2,252,578	2,321,808	2,321,808
360300	St Space Facilities Rentals	810,138	537,263	535,292	535,292
360310	Lt Space/Facilities Leases	1,439,157	1,475,079	1,504,581	1,504,581
360340	Concession Proceeds	499,894	904,585	896,585	896,585
360900	Miscellaneous Revs-Other Rev	62,875	60,500	58,125	58,125

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Total Revenues for: 11430 - Seattle Center McCaw Hall Fund		4,896,781	5,230,005	5,316,391	5,316,391
400000	Use of/Contribution to Fund Balance	(94,771)	(452,586)	(662,631)	(341,424)
Total Resources for:11430 - Seattle Center McCaw Hall Fund		4,802,010	4,777,419	4,653,760	4,974,967
360020	Inv Earn-Residual Cash	34,595	54,000	16,000	16,000
379010	Capital Assessments	281,000	290,000	299,000	299,000
397010	Operating Transfers In	281,000	290,000	299,000	299,000
Total Revenues for: 34070 - McCaw Hall Capital Reserve		596,595	634,000	614,000	614,000
400000	Use of/Contribution to Fund Balance	(186,808)	-	-	-
Total Resources for:34070 - McCaw Hall Capital Reserve		409,787	634,000	614,000	614,000
Total CEN Resources		29,412,358	24,550,124	23,913,487	25,709,709

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Appropriations by Budget Summary Level and Program

CEN - BC-SC-BWT - Bagley Wright Trust Fund

#N/A

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Bagley Wright Trust Fund	372,696	-	-	-
Total	372,696	-	-	-

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CEN - BC-SC-S0303 - McCaw Hall Capital Reserve

The purpose of the McCaw Hall Capital Reserve Fund Budget Summary Level is to maintain and enhance the McCaw Hall facility.

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
McCaw Hall Asset Preservation	409,787	634,000	614,000	614,000
Total	409,787	634,000	614,000	614,000
Full-time Equivalents Total*	0.38	0.38	0.38	0.38

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CEN - BC-SC-S03P01 - Building and Campus Improvements

The purpose of the Building and Campus Improvements Budget Summary Level is to provide for improvements throughout the Seattle Center campus, including buildings and building systems, open spaces, public gathering places, utility infrastructure, and long-range planning.

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Armory Rehabilitation	475,660	1,047,000	1,100,000	1,100,000
Campuswide Improvements and Re	925,594	2,888,000	1,505,000	1,505,000
Facility Infrastructure Renova	16,004	-	3,445,000	3,445,000
Parking Repairs & Improvements	158,745	6,500,000	2,400,000	2,400,000
Public Gathering Space Improve	1,773,389	400,000	100,000	100,000
Utility Infrstr MP and Repairs	343,440	705,000	640,000	1,166,105
Total	3,692,833	11,540,000	9,190,000	9,716,105
Full-time Equivalents Total*	7.26	7.26	7.26	7.26

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The following information summarizes the programs in Building and Campus Improvements Budget Summary Level:

Armory Rehabilitation

The purpose of the Armory Rehabilitation Program is to provide for renovation, repairs and improvements to the Seattle Center Armory facility.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Armory Rehabilitation	475,660	1,047,000	1,100,000	1,100,000
Full Time Equivalents Total	0.57	0.57	0.57	0.57

Campuswide Improvements and Re

The purpose of the Campuswide Improvements and Repairs Program is to provide for improvements and repairs throughout the Seattle Center campus, including open spaces, public artworks, signage, campus access for those with disabilities, and long-range planning.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Campuswide Improvements and Re	925,594	2,888,000	1,505,000	1,505,000
Full Time Equivalents Total	4.20	4.20	4.20	4.20

Facility Infrastructure Renova

The purpose of the Facility Infrastructure Renovation and Repair Program is to provide for roof and building envelope renovation and replacement, structural and seismic evaluations and upgrades, and other building infrastructure improvements throughout the campus.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Facility Infrastructure Renova	16,004	-	3,445,000	3,445,000
Full Time Equivalents Total	0.48	0.48	0.48	0.48

Parking Repairs & Improvements

The purpose of the Parking Repairs and Improvements Program is to provide for repairs and improvements to Seattle Center parking facilities.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Parking Repairs & Improvements	158,745	6,500,000	2,400,000	2,400,000
Full Time Equivalents Total	0.38	0.38	0.38	0.38

Public Gathering Space Improve

The purpose of the Public Gathering Space Improvements Program is to provide for major maintenance and improvements to meeting rooms, exhibition spaces, public assembly and performance spaces, and indoor and outdoor gathering spaces throughout the Seattle Center campus.

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Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Public Gathering Space Improve	1,773,389	400,000	100,000	100,000
Full Time Equivalents Total	0.96	0.96	0.96	0.96

Utility Infrstr MP and Repairs

The purpose of the Utility Infrastructure Master Plan and Repairs Program is to provide for renovation, repair, replacement, and energy efficiency improvements to utility infrastructure on the Seattle Center campus, including heating and cooling systems, sewer lines, electrical equipment, communications lines, fire alarms and other systems.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Utility Infrstr MP and Repairs	343,440	705,000	640,000	1,166,105
Full Time Equivalents Total	0.67	0.67	0.67	0.67

CEN - BC-SC-S03P04 - KeyArena CIP

#N/A

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
KeyArena Improvements	324,902	-	-	-
Total	324,902	-	-	-

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CEN - BC-SC-S9403 - Monorail Rehabilitation

The purpose of the Monorail Rehabilitation Budget Summary Level is to provide for the renovation and maintenance of the Seattle Center Monorail, including the two trains, the two stations, and the guideways that run in between.

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Monorail Rehabilitation	882,896	1,255,000	1,255,000	1,255,000
Total	882,896	1,255,000	1,255,000	1,255,000
Full-time Equivalents Total*	0.96	0.96	0.96	0.96

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CEN - BO-SC-60000 - Campus

The purpose of the Campus Budget Summary Level is to manage and operate Seattle Center's Campus events, grounds and facilities.

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Access	1,817,096	1,239,189	1,253,938	1,335,314
Campus Grounds	15,198,941	12,293,531	12,475,727	15,618,940
Commercial Events	2,574,055	1,933,677	1,960,324	2,085,328
Community Programs	3,701,893	2,535,648	2,448,706	2,606,770
Cultural Facilities	441,826	276,020	280,237	301,153
Festivals	1,508,857	1,289,702	1,308,758	1,396,872
Total	25,242,668	19,567,767	19,727,690	23,344,376
Full-time Equivalents Total*	130.03	178.88	177.88	179.88

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The following information summarizes the programs in Campus Budget Summary Level:

Access

The purpose of the Access Program is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Access	1,817,096	1,239,189	1,253,938	1,335,314
Full Time Equivalents Total	9.71	9.71	9.71	9.71

Campus Grounds

The purpose of the Campus Grounds Program is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Campus Grounds	15,198,941	12,293,531	12,475,727	15,618,940
Full Time Equivalents Total	82.15	124.00	124.00	126.00

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Commercial Events

The purpose of the Commercial Events Program is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Commercial Events	2,574,055	1,933,677	1,960,324	2,085,328
Full Time Equivalents Total	11.38	11.38	11.38	11.38

Community Programs

The purpose of the Community Programs Program is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Community Programs	3,701,893	2,535,648	2,448,706	2,606,770
Full Time Equivalents Total	14.38	17.38	16.38	16.38

Cultural Facilities

The purpose of the Cultural Facilities Program is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Cultural Facilities	441,826	276,020	280,237	301,153
Full Time Equivalents Total	3.38	3.38	3.38	3.38

Festivals

The purpose of the Festivals Program is to provide a place for the community to hold major festival celebrations.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Festivals	1,508,857	1,289,702	1,308,758	1,396,872
Full Time Equivalents Total	9.03	13.03	13.03	13.03

Seattle Center

CEN - BO-SC-65000 - McCaw Hall

The purpose of the McCaw Hall Budget Summary Level is to operate and maintain McCaw Hall.

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Debt Service	125,750	121,000	121,000	121,000
McCaw Hall	6,812,067	5,626,536	5,512,118	5,832,016
Total	6,937,817	5,747,536	5,633,118	5,953,016
Full-time Equivalents Total*	36.25	36.25	36.25	36.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in McCaw Hall Budget Summary Level:

Debt Service

The purpose of the Debt Program is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Debt Service	125,750	121,000	121,000	121,000

McCaw Hall

The purpose of the McCaw Hall Program is to operate and maintain McCaw Hall.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
McCaw Hall	6,812,067	5,626,536	5,512,118	5,832,016
Full Time Equivalents Total	36.25	36.25	36.25	36.25

CEN - BO-SC-66000 - KeyArena

The purpose of the KeyArena Budget Summary Level is to manage and operate the KeyArena. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
KeyArena	9,401,653	-	-	-
Total	9,401,653	-	-	-
Full-time Equivalents Total*	67.85	5.00	5.00	0.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

Seattle Center

CEN - BO-SC-69000 - Leadership and Administration

The purpose of the Leadership & Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the department.

Program Expenditures	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
CIP Indirect Costs	491,097	-	-	-
Citywide Indirect Costs	1,659,353	3,448,375	3,107,395	3,294,891
Departmental Indirect Costs	5,260,448	6,249,808	6,162,222	5,222,077
Divisional Indirect	533,654	1,799,819	1,800,775	-
Divisional Indirect	-	-	-	1,858,396
Employee Benefits	1,695,461	4,562,799	4,799,331	4,891,528
Indirect Cost Recovery Offset	(9,490,013)	(5,654,340)	(5,880,822)	(5,880,822)
Total	150,000	10,406,461	9,988,901	9,386,070

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

CIP Indirect Costs

The purpose of the CIP Indirect Costs Program is to provide the management, oversight and support of Seattle Center's Capital Improvement Program.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
CIP Indirect Costs	491,097	-	-	-

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Citywide Indirect Costs	1,659,353	3,448,375	3,107,395	3,294,891

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This includes financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

Seattle Center

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Departmental Indirect Costs	5,260,448	6,249,808	6,162,222	5,222,077

Divisional Indirect

The purpose of the Divisional Indirect Costs Indirect program is to fund administrative costs generated by sub-departmental units, including the management and oversight of Seattle Center's maintenance operations which span multiple work units and budget programs.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Divisional Indirect	533,654	1,799,819	1,800,775	1,858,396

Employee Benefits

The purpose of the Employee Benefits program is to fund salary and benefit costs associated with city provided leave benefits such as holiday pay, sick time, vacation time, executive leave or other leave benefits, including termination payouts for vacation and sick leave, health and dental insurance, workers compensation, and unemployment insurance contributions.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Employee Benefits	1,695,461	4,562,799	4,799,331	4,891,528

Indirect Cost Recovery Offset

The purpose of the Indirect Cost Recovery program is to recover costs associated with indirect programs within Leadership and Administrative BSL from the department's direct cost programs.

Expenditures/FTE	2018 Actuals	2019 Adopted	2020 Endorsed	2020 Proposed
Indirect Cost Recovery Offset	(9,490,013)	(5,654,340)	(5,880,822)	(5,880,822)