

# Education-Support Services Levy

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## Department Overview

In November 2011, Seattle voters approved a \$231 million renewal of the Education-Support Services Levy, otherwise known as the Families and Education Levy for the period of 2012-2018. The 2011 Families and Education Levy invests in early learning, elementary school, middle school, high school, and health programs to achieve three goals:

1. Improve children's readiness for school;
2. Enhance students' academic achievement and reduce the academic achievement gap;
3. Decrease students' dropout rate and increase graduation from high school and prepare students for college and/or careers after high school.

Levy investments are aligned with the goals of Seattle Public Schools and the Road Map Initiative to double the number of students who enroll in post-secondary programs after high school and/or achieve a career credential.

Department Education and Early Learning (DEEL) staff administers the Families and Education Levy. The mission of DEEL is to ensure that all Seattle children have the greatest opportunity to succeed in school and in life and to graduate from school ready for college or a career. DEEL is responsible for developing the City's education policy and investment strategy to help children succeed in school, strengthen school-community connections, and increase access to high-quality programs supporting academic achievement. DEEL, the Department of Parks and Recreation, and Public Health - Seattle & King County all use levy dollars to implement programs and support levy goals and objectives

Levy investments are made in programs that improve academic achievement. To that end, each program undergoes ongoing program evaluation to ensure it delivers on specific targeted outcomes intended to improve academic achievement. DEEL publishes annual reports detailing program targets (adopted by the Levy Oversight Committee) and program results.

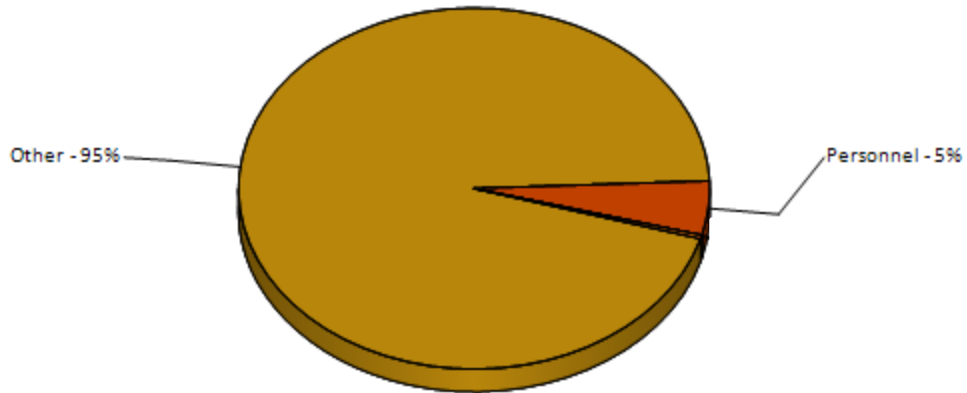
## Budget Snapshot

Department Support	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Other Funding - Operating	\$21,539,976	\$28,940,696	\$31,926,029	\$35,069,140
<b>Total Operations</b>	<b>\$21,539,976</b>	<b>\$28,940,696</b>	<b>\$31,926,029</b>	<b>\$35,069,140</b>
<b>Total Appropriations</b>	<b>\$21,539,976</b>	<b>\$28,940,696</b>	<b>\$31,926,029</b>	<b>\$35,069,140</b>
Full-time Equivalent Total*	9.00	9.00	0.00	0.00

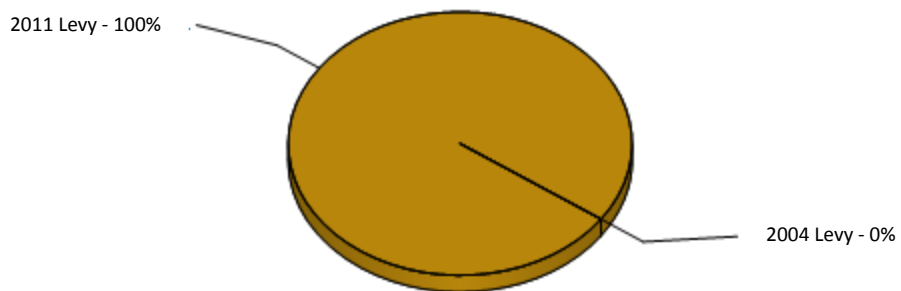
\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

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## 2015 Proposed Budget - Expenditure by Category



## 2015 Proposed Budget - Revenue by Category



# Education-Support Services Levy

## Budget Overview

The 2011 Families and Education Levy substantially increases the overall funding available to support children and their families, both in- and out-of-school, in an effort to help all Seattle's children succeed academically. Outlined below is an overview of the six key program areas that were recommended by the 2011 Families and Education Levy Advisory Committee and funded in the levy:

1. **Early Learning and School Readiness** includes funding for:
  - up to 736 Step Ahead pre-school slots annually for 4-year olds once the program is fully established (511 slots funded in the 2014-2015 school year and 575 in 2015-16);
  - professional development for Step Ahead, Early Childhood Education and Assistance Program, Head Start, Comprehensive Childcare Program, and Family Friend & Neighbor sites;
  - health screenings for Step Ahead;
  - home visitation for 2-3 year olds (160 families annually); and
  - support for families and children entering kindergarten each year.
2. **Elementary School Academic Achievement** includes funding for:
  - extended learning time and out-of-school time initially at 4 schools, increasing to 12 in the 2014-2015 school year, 16 in 2015-16, and eventually ramping up to 23 schools;
  - summer learning for up to 875 students once the program is fully established (345 in 2015 and 470 in 2016); and
  - family support for both high-risk elementary students and refugee/immigrant and Native American families/students.
3. **Middle School Academic Achievement and College/Career Preparation** includes funding for:
  - extended learning time and out-of-school time;
  - social, emotional, and behavioral support, college and career planning at 4 schools, case management for college and career planning for up to 600 students;
  - summer learning for up to 1300 students at full implementation (944 in 2015 and 1160 in 2016); and
  - out-of-school time transportation and sports.
4. **High School Academic Achievement and College/Career Preparation** includes funding for:
  - extended learning time & social, emotional, and behavioral support for ninth graders at 5 schools, college and career planning at 5 schools, case management for college and career planning for up to 800 students once the program is fully established (the case management program comes online in 2015-16 for 200 students);
  - college readiness assessments for all 10th graders in Seattle Public Schools; and
  - summer learning for up to 500 students.
5. **Student Health** includes funding for:
  - school-based health centers (SBHCs) and nursing services at 5 middle schools and 10 high schools;
  - SBHC, nursing, and family engagement services at the Seattle World School;
  - SBHC services for students at the Interagency Academy;
  - health care, mental health interventions and community referrals for elementary school students at 8 sites;
  - a quality control system for mental health providers; and
  - dental services for 10 schools.
6. **Administration, and Research and Evaluation** provides funding for staff in the Department of Education and Early Learning to provide oversight, administration, and strategic direction for the above referenced programs. These staff members are responsible for building strong partnerships with Seattle Public Schools, community funders, and community providers to ensure successful program development and implementation. As part of this program, the levy funds ongoing research and evaluation driven by the use of data to make continuous program improvements. This provides a strong accountability structure

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for levy programs, including a data-sharing agreement with Seattle Public Schools and performance-based contracts tied to achieving specific indicator and outcome goals.

The program areas described above represent the investment areas critical for children to achieve the educational milestones that will put them on a successful path from pre-school to post-secondary attainment. The Budget Control Levels (BCLs) mirror these program areas.

The 2015 Proposed Budget reflects the level of expenditure described in the 2011 Families and Education Levy financial plan approved by City Council in Ordinance 123567. The levy can legally collect property taxes in the amount of \$231.6 million over seven years, from 2012-2018. In the first year, 2012, the amount levied was \$32.1 million. This amount is then inflated by 1% annually through 2018. The City expects to collect approximately \$230.6 million over 7 years. In addition, from 2012 to 2018, the Levy fund is expected to earn \$4.9 million from interest earnings on the fund balance, resulting in a combined total revenue estimate of \$235.5 million.

The levy implementation plan expands program service delivery levels during each successive year to include a growing number of schools and children. Due to limitations of 1% annual growth in levy amounts imposed by law, and to fund the expanded program levels in the latter years of the levy, the funding strategy appropriates less than the revenues collected in the early years and holds these funds in reserve within the City's Education - Support Services Fund (displayed at the end of this section). These reserves will be used to fund the higher program and administration expenses planned for in the final years of implementation. For example, the levy budget for 2015 appropriates only \$31.9 million of the \$33.8 million in total revenues expected to be collected in that year. The difference, \$1.9 million, will be reserved to fund anticipated increased costs in the out years. 2016 is the first year in which levy spending will exceed revenues collected in that same year.

All appropriated funds are also appropriated through the Department of Education and Early Learning (DEEL) operating fund. DEEL administers all levy appropriations.

## Incremental Budget Changes

### Education-Support Services Levy

	2015		2016	
	Budget	FTE	Budget	FTE
<b>Total 2014 Adopted Budget</b>	<b>\$ 28,940,696</b>	<b>9.00</b>	<b>\$ 28,940,696</b>	<b>9.00</b>
<b>Baseline Changes</b>				
Align Appropriations with the 2011 Families and Education Levy Financial Plan	\$ 2,985,333	0.00	\$ 6,128,444	0.00
Supplemental Budget Changes	\$ 0	2.00	\$ 0	2.00
<b>Proposed Changes</b>				
Transfer Staff to the New Department of Education and Early Learning	\$ 0	-11.00	\$ 0	-11.00
<b>Total Incremental Changes</b>	<b>\$ 2,985,333</b>	<b>-9.00</b>	<b>\$ 6,128,444</b>	<b>-9.00</b>
<b>2015 - 2016 Proposed Budget</b>	<b>\$ 31,926,029</b>	<b>0.00</b>	<b>\$ 35,069,140</b>	<b>0.00</b>

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## Descriptions of Incremental Budget Changes

### Baseline Changes

#### **Align Appropriations with the 2011 Families and Education Levy Financial Plan - \$2,985,333**

This item adjusts the 2011 Families and Education Levy's 2014-2015 appropriations to reflect the Levy financial plan as adopted by the City Council. Levy programs expand throughout the course of the Levy and technical adjustments must be made each biennium to add the appropriations needed for program expansions. These changes are consistent with the original financial plan for this Levy.

<u>Program Area</u>	<u>2015 Increase</u>	<u>2015 Levy Appropriation</u>	<u>2016 Increase</u>	<u>2016 Levy Appropriation</u>
Early Learning	\$929,180	\$8,178,208	\$975,746	\$9,153,954
Elementary	\$1,206,107	\$6,965,430	\$1,268,717	\$8,234,147
Middle Schools	\$556,633	\$6,213,582	\$480,587	\$6,694,169
High Schools	\$114,119	\$2,719,222	\$226,827	\$2,946,049
Health	\$148,500	\$6,335,971	\$158,399	\$6,494,370
Administration	\$30,788	\$1,313,611	\$32,840	\$1,346,451
Research and Evaluation	\$0	\$200,000	\$0	\$200,000
	<b>\$2,985,327</b>	<b>\$31,926,024</b>	<b>\$3,143,116</b>	<b>\$35,069,140</b>

#### **Supplemental Budget Changes/2.00 FTE**

This adjustment reflects changes made through supplemental budget legislation since the last Adopted Budget. Supplemental budget legislation is developed by the Executive and adopted by the City Council four times a year to provide for corrections to the Adopted Budget, unforeseen changes in circumstance, new funding opportunities or new policy priorities. These changes may include additions or reductions in appropriations and FTEs.

### Proposed Changes

#### **Transfer Staff to the New Department of Education and Early Learning/(11.00) FTE**

The Proposed Budget eliminates the Office for Education (OFE) and establishes the Department of Education and Early Learning (DEEL). DEEL is the successor agency to OFE. This transfers all OFE staff to DEEL which will administer all Levy programs, the Seattle Youth Violence Prevention Initiative and other programs. To learn more about DEEL and what programs it will include, please see the DEEL budget section.

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## Expenditure Overview

Appropriations	Summit Code	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
<b>2004 Families and Education Levy</b>					
Academic Improvement Activities Budget Control Level	IL900	25,216	0	0	0
Administration and Evaluation Budget Control Level	IL700	2,714	0	0	0
Early Learning Budget Control Level	IL100	370,308	0	0	0
Family Support and Family Involvement Budget Control Level	IL200	461,803	0	0	0
Middle School Support Budget Control Level	IL800	165,370	0	0	0
Out-of-School Time Budget Control Level	IL400	283,177	0	0	0
Student Health Budget Control Level	IL500	46,055	0	0	0
Support for High-Risk Middle and High School Age Youth Budget Control Level	IL300	467,684	0	0	0
<b>2011 Families and Education Levy</b>					
Administration and Evaluation Budget Control Level	IL702	1,222,287	1,482,823	1,513,612	1,546,452
Early Learning and School Readiness Budget Control Level	IL102	5,035,177	7,249,027	8,178,209	9,153,954
Elementary School Academic Achievement Budget Control Level	IL202	3,815,437	5,759,322	6,965,431	8,234,147
High School Academic Achievement and College/Career Preparation Budget Control Level	IL402	1,513,759	2,605,103	2,719,223	2,946,048
Middle School Academic Achievement and College/Career Preparation Budget Control Level	IL302	3,110,965	5,656,950	6,213,583	6,694,169
Research and Evaluation Budget Control Level	IL602	727	0	0	0
Student Health Budget Control Level	IL502	5,019,296	6,187,471	6,335,971	6,494,370
<b>Department Total</b>		<b>21,539,976</b>	<b>28,940,696</b>	<b>31,926,029</b>	<b>35,069,140</b>

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Department Full-time Equivalents Total*	9.00	9.00	0.00	0.00
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\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## Revenue Overview

### 2015 Estimated Revenues

Summit Code	Source	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
411100	Taxes, Levies & Bonds	32,094,884	32,565,347	32,916,694	33,257,454
461110	Interest Earnings	238,973	682,361	908,013	894,941
	<b>Total 2011 Families &amp; Education Levy</b>	<b>32,333,857</b>	<b>33,247,708</b>	<b>33,824,707</b>	<b>34,152,395</b>
411100	Taxes, Levies & Bonds	70,642	0	0	0
433010	Indirect Federal Grant	176,514	0	0	0
461110	Interest Earnings	8,287	0	0	0
	<b>Total 2004 Families &amp; Education Levy</b>	<b>255,443</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>		<b>32,589,300</b>	<b>33,247,708</b>	<b>33,824,707</b>	<b>34,152,395</b>
379000	Use of (Contribution to) Fund Balance	-12,616,209	-4,307,012	-1,898,683	916,745
	<b>Total 2011 Families &amp; Education Levy</b>	<b>-12,616,209</b>	<b>-4,307,012</b>	<b>-1,898,683</b>	<b>916,745</b>
379000	Use of (Contribution to) Fund Balance	1,566,885	0	0	0
	<b>Total 2004 Families &amp; Education Levy</b>	<b>1,566,885</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Resources</b>		<b>21,539,976</b>	<b>28,940,696</b>	<b>31,926,024</b>	<b>35,069,140</b>

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## Appropriations By Budget Control Level (BCL) and Program

### Academic Improvement Activities Budget Control Level

The purpose of the Academic Improvement Activities Budget Control Level is to improve academic performance by providing resources and technical support for academic programs.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Academic Improvement Activities	25,216	0	0	0
<b>Total</b>	<b>25,216</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Administration and Evaluation Budget Control Level

The purpose of the Administration and Evaluation Budget Control Level is to see that Levy funds are used effectively and achieve their intended goals.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Administration and Evaluation	2,714	0	0	0
<b>Total</b>	<b>2,714</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Early Learning Budget Control Level

The purpose of the Early Learning Budget Control Level is to ensure children enter Seattle's schools ready to learn by increasing access for low-income families to higher quality and more extensive educational child care.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Early Learning	370,308	0	0	0
<b>Total</b>	<b>370,308</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Family Support and Family Involvement Budget Control Level

The purpose of the Family Support and Family Involvement Budget Control Level is to improve academic achievement by providing culturally relevant family support services and community resources in schools, and by creating authentic partnerships among schools, parents, and communities.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Family Support and Family Involvement	461,803	0	0	0
<b>Total</b>	<b>461,803</b>	<b>0</b>	<b>0</b>	<b>0</b>



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## **Middle School Support Budget Control Level**

The purpose of the Middle School Support Budget Control Level is to improve academic achievement by providing early intervention services to middle school students.

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Middle School Support	165,370	0	0	0
<b>Total</b>	<b>165,370</b>	<b>0</b>	<b>0</b>	<b>0</b>

## **Out-of-School Time Budget Control Level**

The purpose of the Out-of-School Time Budget Control Level is to improve academic achievement by providing safe and academically focused after-school programs for middle and elementary school students.

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Out-of-School Time	283,177	0	0	0
<b>Total</b>	<b>283,177</b>	<b>0</b>	<b>0</b>	<b>0</b>

## **Student Health Budget Control Level**

The purpose of the Student Health Budget Control Level is to reduce health-related barriers to learning and academic achievement by maintaining and expanding the existing infrastructure of school-based health services.

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Student Health	46,055	0	0	0
<b>Total</b>	<b>46,055</b>	<b>0</b>	<b>0</b>	<b>0</b>

## **Support for High-Risk Middle and High School Age Youth Budget Control Level**

The purpose of the Support for High-Risk Middle and High School Age Youth Budget Control Level is to provide intensive services to middle and high school age youth to reduce risk factors that affect their ability to achieve academically and complete school.

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Support for High-Risk Middle and High School Age Youth	467,684	0	0	0
<b>Total</b>	<b>467,684</b>	<b>0</b>	<b>0</b>	<b>0</b>

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## **Administration and Evaluation Budget Control Level**

The purpose of the Administration Budget Control is to monitor that funds are used to achieve the Levy's goals of school readiness, academic achievement, reduced dropout rates and increased graduation rates, and student preparedness for college and/or careers after high school. Evaluation is not included for 2012.

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Administration and Evaluation	1,222,287	1,482,823	1,513,612	1,546,452
<b>Total</b>	<b>1,222,287</b>	<b>1,482,823</b>	<b>1,513,612</b>	<b>1,546,452</b>
Full-time Equivalents Total*	9.00	9.00	0.00	0.00

*\* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.*

## **Early Learning and School Readiness Budget Control Level**

The purpose of the Early Learning and School Readiness Budget Control Level is to ensure that children enter Seattle's schools ready to learn by increasing access for low-income families to higher quality and more extensive educational child care, and expanding the number of current early childhood education programs.

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Early Learning and School Readiness	5,035,177	7,249,027	8,178,209	9,153,954
<b>Total</b>	<b>5,035,177</b>	<b>7,249,027</b>	<b>8,178,209</b>	<b>9,153,954</b>

## **Elementary School Academic Achievement Budget Control Level**

The purpose of the Elementary School Academic Achievement Budget Control Level is to improve Seattle's elementary school-aged children's ability to achieve academically by investing in quality academic support programs.

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Elementary School Academic Achievement	3,815,437	5,759,322	6,965,431	8,234,147
<b>Total</b>	<b>3,815,437</b>	<b>5,759,322</b>	<b>6,965,431</b>	<b>8,234,147</b>

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## **High School Academic Achievement and College/Career Preparation Budget Control Level**

The purpose of the High School Academic Achievement and College/Career Preparation Budget Control Level is to improve Seattle's high school-aged children's ability to achieve academically, complete school, and be prepared for college and/or careers after high school by investing in quality academic support programs.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
High School Academic Achievement and College/Career Preparation	1,513,759	2,605,103	2,719,223	2,946,048
<b>Total</b>	<b>1,513,759</b>	<b>2,605,103</b>	<b>2,719,223</b>	<b>2,946,048</b>

## **Middle School Academic Achievement and College/Career Preparation Budget Control Level**

The purpose of the Middle School Academic Achievement and College/Career Preparation Budget Control Level is to improve Seattle's middle school-aged children's ability to achieve academically, complete school, and be prepared for college and/or careers after high school by investing in quality academic support programs.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Middle School Academic Achievement and College/Career Preparation	3,110,965	5,656,950	6,213,583	6,694,169
<b>Total</b>	<b>3,110,965</b>	<b>5,656,950</b>	<b>6,213,583</b>	<b>6,694,169</b>

## **Research and Evaluation Budget Control Level**

The purpose of the Research and Evaluation Budget Control Level is to provide research and evaluation of Levy programs to ensure that the City is effectively investing in programs that achieve the Levy's goals of school readiness, academic achievement, reduced dropout rates and increased graduation rates, and student preparedness for college and/or careers after high school. This program was moved to the Administration and Evaluation Budget Control Level in 2013.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Research and Evaluation	727	0	0	0
<b>Total</b>	<b>727</b>	<b>0</b>	<b>0</b>	<b>0</b>

## **Student Health Budget Control Level**

The purpose of the Student Health Budget Control Level is to reduce health-related barriers to learning so that students can achieve academically, complete school, and be prepared for college and/or careers after high school by investing in school-based health programs located at Seattle Public Schools.

	2013	2014	2015	2016
<b>Program Expenditures</b>	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Proposed</b>
Student Health	5,019,296	6,187,471	6,335,971	6,494,370
<b>Total</b>	<b>5,019,296</b>	<b>6,187,471</b>	<b>6,335,971</b>	<b>6,494,370</b>

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## Education Levy Fund Table

### Educational & Developmental Services Fund (17856)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
<b>Beginning Fund Balance</b>	<b>1,730,006</b>	<b>56,000</b>	<b>168,121</b>	<b>43,695</b>	<b>43,695</b>
Accounting and Technical Adjustments	5,000	0	0	0	0
Plus: Actual and Estimated Revenues	255,443	0	35,574	0	0
Less: Actual and Budgeted Expenditures	1,822,328	0	160,000	0	0
<b>Ending Fund Balance</b>	<b>168,121</b>	<b>56,000</b>	<b>43,695</b>	<b>43,695</b>	<b>43,695</b>
Accounting Adjustment			-7,305		
Continuing Projects	105,474	56,000	7,000	43,695	43,695
Encumbrances	62,647		44,000		
<b>Total Reserves</b>	<b>168,121</b>	<b>56,000</b>	<b>43,695</b>	<b>43,695</b>	<b>43,695</b>
<b>Ending Unreserved Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### 2011 Families and Education Levy (17857)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
<b>Beginning Fund Balance</b>	<b>26,797,436</b>	<b>34,870,624</b>	<b>39,059,656</b>	<b>43,366,668</b>	<b>45,265,346</b>
Accounting and Technical Adjustments	-353,989	0	0	0	0
Plus: Actual and Estimated Revenues	32,333,857	33,247,708	33,247,708	33,824,707	34,152,395
Less: Actual and Budgeted Expenditures	19,717,648	28,940,696	28,940,696	31,926,029	35,069,140
<b>Ending Fund Balance</b>	<b>39,059,656</b>	<b>39,177,636</b>	<b>43,366,668</b>	<b>45,265,346</b>	<b>44,348,601</b>
Reserved Fund Balance	39,059,656	39,177,636	43,366,668	45,265,346	44,348,601
<b>Total Reserves</b>	<b>39,059,656</b>	<b>39,177,636</b>	<b>43,366,668</b>	<b>45,265,346</b>	<b>44,348,601</b>
<b>Ending Unreserved Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>